| Line | Saving Description                  | Saving<br>Amount<br>£'000 | Resource Required   | 2020/21<br>£'000 | 2021/22<br>£'000 | Total<br>£'000 |
|------|-------------------------------------|---------------------------|---|------------------|------------------|----------------|
|      | OUR FUTURES                         |                           |   |                  |                  |                |
| 1    | Council-wide restructure            |                           | HR transformation project team<br>HR Business Partner (BC)                            | 130              | 65               | 195            |
|      |                                     |                           | HR Officer (SB)   |                  |                  |                |
| 2    |                                     |                           | South East Employers (SEEMP) - Admin Review (Consultancy one-off Fee)                 | 38               | 0                | 38             |
| 3    |                                     |                           | Training workshops to support staff through transformation                            | 129              | 0                | 129            |
| 4    |                                     |                           | 50% funding of Education Manager (SH)   | 37               | 0                | 37             |
| 5    |                                     | 3,500                     | Gate One Consultancy  | 1,537            |                  | 2,037          |
| 6    |                                     | 3,500                     | Director of Transformation (JC)   | 192              | 44               | 236            |
| 7    |                                     |                           | Osborne Thomas Consultants - Phase 1 Restructure                                      | 94               |                  | 94             |
| 8    |                                     |                           | Redundancy costs Phase 1  | 753              |                  | 753            |
| 9    |                                     |                           | Redundancy costs Phase 2 and Budget to complete remaining<br>Transformation Programme |                  | 1,975            | 1,975          |
| 10   |                                     |                           | Customer & Accommodation Facility Officer (AW)  | 22               |                  | 22             |
| 11   |                                     |                           | Customer Service Subject Matter Expert (VP)   | 94               |                  | 94             |
| 12   |                                     |                           | Culture Change Contingency  |                  | 500              | 94             |
| 13   |                                     |                           | Interim Project Manager (ST)  | 300              | 300              | 600            |
|      | Reduce Agency Spend                 | 1,500                     | 12 month apprentices initial costs (£100K)  |                  |                  |                |
|      |                                     |                           | Cornerstone Training IT Platform (£40K)   |                  |                  |                |
| 14   | Transformation of Adult Social Care | 1,445                     | Consultancy and Delivery Support  | 26               | 350              | 376            |

## **Financial Excellence**

| 15 | Cross-cutting - Delivery of Savings Programme |        | Fundamental review of Council's Financial Governance and Controls       |     | 350 | 350 |
|----|---|--------|---|-----|-----|-----|
| 16 | Cross-cutting - Delivery of Savings Programme | 15,976 | Fundamental review of Council's financial reporting and monitoring      |     | 350 | 350 |
|    |   |        | arrangements  |     |     |     |
| 17 | Equitable Contractual Arrangements            | 1,500  | Legal advice on seeking recompense for historic contract                | 200 | 150 | 350 |
|    |   |        | underperfomance   |     |     |     |
| 18 | Procurement & Contract Management             | 1,200  | Consultants supporting setup of World Class contract procurement and    | 500 | 320 | 820 |
|    | Improvements                                  |        | contract management arrangments   |     |     |     |
| 19 | Recommissioning and reviews of major          | 300    | Consultancy project to analyse and assess savings opportunities from    | 10  |     | 10  |
|    | commercial contracts (21/22)                  |        | existing commercial contracts   |     |     |     |
| 20 | Recommissioning Contracts                     | 1,200  | Consultancy project to support transition of staff back to Council from | 57  |     | 57  |
|    |   |        | Private Sector Transactional Services Provider                          |     |     |     |

## Integrating Public Services and Transforming

| 21 | Home to School Transport                | 613    | Consultancy and Training to achieve cross-cutting efficiencies  |     | 147 | 147 |
|----|---|--------|---|-----|-----|-----|
| 22 | SCST - Improvement                      |        | Trust/Young People's Advisor                                    | 40  |     | 40  |
| 23 | SCST - Improvement                      |        | Children's Trust - Innovate Team to reduce demand at Front Door | 163 |     | 163 |
| 24 | Temporary Accommodation - Reduce Demand | 0      | Funding for SBC Housing Company Set-up (DISH)                   | 80  |     | 80  |
|    |   |        |   |     |     |     |
| 25 | Savings Programme                       | 15,976 | Contingency   |     | 500 | 500 |
|    |   |        |   |     |     |     |

TOTAL PROJECTS

4,402 4,551 9,047